



PLACE BRANDING RESEARCH

Taking your reputation places

A successful brand delivers a strong and consistent message. It has the ability to set social, economic and cultural processes into motion. Just like companies and products, countries, cities, provinces and regions can also have distinct brand identities. **Place Branding** encompasses measuring that identity, evaluating its strengths and weaknesses and building and communicating differentiating and winning characteristics.

In 1996, Simon Anholt coined the term 'nation branding' and gave birth to an important field of place branding research. Since then, he's been working with governments to help them plan the policies, strategies, investments and innovations which lead their country towards an improved

profile and reputation. In addition to his consulting work, Mr. Anholt developed the measurement systems: the Nation Brands IndexSM (NBI) and City Brands IndexSM (CBI), to assess how citizens of the world view the nations, cities and regions of the world.

Since 2008, we've been partnering with Mr. Anholt to deliver the Anholt-GfK Nation Brands IndexSM (NBI) and Anholt-GfK City Brands IndexSM (CBI). We assess, develop and implement brand strategies across nations, cities and regions, and provide the global and local insights needed to move a place's reputation forward, as well as increase the success of its business, trade and tourism efforts.

Nation branding

Along with Mr. Anholt, we conduct the world's only comprehensive global nation branding survey. The Anholt-GfK Nation Brands IndexSM (NBI) helps governments, organizations and businesses understand, measure and ultimately build a strong national image and reputation. It measures the power and quality of each country's 'brand image' by combining the following six dimensions:

- Exports The public's image of products and services from each country and the extent to which consumers proactively seek or avoid products from each country-of-origin.
- Governance Public opinion about national government competency and fairness, as well as its perceived commitment to global issues such as peace and security, justice, poverty and the environment.
- Culture and Heritage Global perceptions of each nation's heritage and appreciation for its contemporary culture, including film, music, art, sport and literature
- People The population's reputation for competence, openness and friendliness and other qualities such as tolerance.
- Tourism The level of interest in visiting a country and the draw of natural and man-made tourist attractions.
- Investment and Immigration The power to attract people to live, work or study in each country and how people perceive a country's quality of life and business environment.

Each country's score across the six dimensions is succinctly captured in the Nation Brand Hexagon with the total Index score. This tool provides a consistent framework for cross-country comparisons against the key factors impacting reputation, so you can see where your nation's brand ranks and why.

In analyzing this rich data set, our place branding team assesses your country's standing globally and in strategic markets over time, making the NBISM one of the most effective tools available for managing your country's reputation around the world.



The Nation Brand Hexagon ©2000 Samon Anholt

Clients range from large, leading economies to smaller emerging countries and geographies that aspire to establish new identities and/or track their nation's image over time.

For 2016, the 50 measured nations are:

- North America: The U.S., Canada
- Western Europe: The UK, Germany, France, Italy, Spain, Ireland, Scotland, Sweden, Denmark, Holland, Switzerland, Finland, Austria, Greece, Belgium, Northern Ireland
- Central/Eastern Europe: Czech Republic, Hungary, Poland, Russia, Turkey
- Asia-Pacific: Japan, South Korea, China, India, Thailand, Indonesia, Singapore, Taiwan, Australia, New Zealand
- Latin America: Argentina, Brazil, Mexico, Chile, Peru, Colombia, Ecuador, Cuba
- Middle East/Africa: United Arab Emirates, Iran, Egypt, Saudi Arabia, South Africa, Kenya, Nigeria, Qatar, Kazakhstan

City branding

The Anholt-GfK Roper City Brands IndexSM (CBI) measures perceptions of cities among people in both developed and developing countries that play important and diverse roles in the flow of business, cultural and tourism activities. The CBI measures the following six dimensions:

- Presence Based on the city's international status and standing and the familiarity/ knowledge of the city globally. It also measures the city's global contribution in science, culture, and governance.
- Place Exploring people's perceptions about the physical aspect of each city in terms of pleasantness of climate, cleanliness of environment and how attractive its buildings and parks are.
- Prerequisites Determines how people perceive the basic qualities of the city; whether they are satisfactory, affordable and accommodating, as well as the standard of public amenities such as schools, hospitals, transportation and sports facilities.
- People Reveals whether the inhabitants of the city would be warm and welcoming, whether respondents think it would be easy for them to find and fit into a community that shares their language and culture, and if they would feel safe.
- Pulse Determines if there are interesting things with which to fill free time and how exciting the city is in regard to new things to discover.
- Potential Measures the economic and educational opportunities within the city, such as how easy it might be to find a job, whether it's a good place to do business or pursue a higher education.

Each city's score across the six dimensions is succinctly captured in the City Brand Hexagon.

In 2015, the 50 measured cities were:

 North America: Chicago, Denver, Los Angeles, New York, Philadelphia, Seattle, Toronto, Dallas Fort Worth, Houston



The City Brand Hexagon © 2000 Samon Anholt

- Western Europe: Amsterdam, Barcelona, Basel, Berlin, Brussels, Dublin, Edinburgh, Geneva, London, Madrid, Milan, Paris, Rome, Stockholm, Munich
- Central/Eastern Europe: Istanbul, Moscow, Praque, Warsaw, Vienna
- Asia Pacific: Auckland, Bangkok, Beijing, Hong Kong, Melbourne, Mumbai, Seoul, Shanghai, Singapore, Sydney, Tokyo
- Latin America: Buenos Aires, Mexico City, Rio de Janeiro
- Middle East/Africa: Cairo, Cape Town, Doha, Dubai, Durban, Jeddah, Johannesburg

Place branding custom studies

With rich trends and insights and a robust analytical framework from NBI and CBI, we also help clients design and implement custom ad hoc place branding studies to focus on particular issues and competitive sets, and to study various stakeholder groups. When tapping into our global resources and local research capabilities, clients can benefit from the following:

Stakeholder Executive Interviews

Available in locations across North America and around the world. GfK Executive Interviews enable you to monitor the opinion towards your "place brand" among critical stakeholder groups regardless of where they may be located. Interviews are conducted by expert interviewers, many who are former executives, and are highly-skilled in recruiting and interviewing hard-to-reach respondents. GfK Executive Interviews get beyond protective gatekeepers to ensure you reach your target audience. From Fortune 500 executives to non-profit organization representatives, government officials, media, cultural and religious personalities, we can connect you with the influencers, stakeholders and opinion leaders who impact the success of your brand.

Communication Research and Consulting

Whether you're looking to reposition your brand, redefine your target audiences, or generate impactful communication, we can help. We routinely conduct public diplomacy and communications studies in countries around the world. Our clients are looking to identify what drives desired outcomes, whether it is to increase acceptance in distant or unfriendly societies, to motivate stronger stakeholder support for policy initiatives, or to craft distinct brand messages that cut through clutter. By helping you "own" the issues that matter most to your brand vitality, our reputation and brand positioning experts can distinguish your country, city, or region as the thought leader. And help you make headlines in the process. Our vast experience in advertising research ranking, from concept test, creative testing to ad tracking and ROI, are routinely leveraged by our place branding clients.

Global and Cross-cultural Insights about Your Place Brand

With access to the extensive NBI and CBI, and GfK Roper Reports® US and Worldwide databases, the GfK team can combine insights with research specifically designed for you.

We offer customized fact-based consulting. It's rooted in a deep understanding of the cross-cultural perceptions and social climate impacting public and elite opinion towards cultures of the world. Whether you need a deeper understanding of a single market or several countries around the world, we combine global resources with local expertise to meet your specific research needs



Questions? Contact us! Vadim Volos | T +1 212 240 5408 vadim.volos@qfk.com

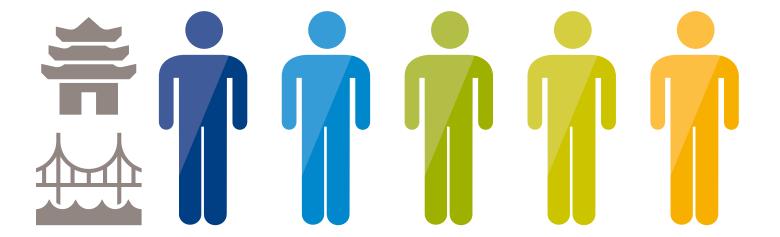
About GfK

GfK is the trusted source of relevant market and consumer information that enables its clients to make smarter decisions. More than 13,000 market research experts combine their passion with GfK's long-standing data science experience. This allows GfK to deliver vital global insights matched with local market intelligence from more than 100 countries. By using innovative technologies and data sciences, GfK turns big data into smart data, enabling its clients to improve their competitive edge and enrich consumers' experiences and choices.

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GfK. Growth from Knowledge





MEET OUR PLACE BRANDING EXPERTS

The GfK Public Affairs & Corporate Communications' core Place Branding team includes:

Vadim Volos, Ph.D., SVP

Vadim is a multi-cultural research expert with two decades of experience in managing global surveys among consumer and business constituencies on corporate and place reputation. He is consulting corporate and non-profit clients on market-based guidance for communications planning, positioning, reputation risks and policy issues.

Christopher Fleury, Ph.D., EVP

Chris has provided both quantitative and qualitative research consulting services for numerous corporate and public affairs clients around the world, including various public relations firms, the Voice of America, the Associated Press, the U.S. State Department, and foreign governments. His global research experience spans from Ghana to Indonesia, and includes leading a 10-country multi-mode research project while based in Qatar for GfK. A Ph.D. in Political Science, Chris has served as the President & CEO of InterMedia, a nonprofit global research consultancy that conducts research throughout the developing world for clients such as the Bill and Melinda Gates Foundation and the World Bank.

Maria Yarolin, Research Director

Maria manages the Anholt-GfK Nation Brands Index and City Brands Index projects, as well as a variety of other custom studies. She is responsible for project planning and coordination, research quality control, strategic analysis, and client servicing. Her international clients hail from countries including Germany, Finland, Singapore, and Taiwan. Maria has a master's degree in Educational Psychology also holds Professional Researcher Certification (PRC) from the Marketing Research Association (MRA).

Kristin Pondel, Senior Research Manager

Kristin brings to our place branding team her global research experience that extends across six continents on attitudes and concerns of both general population and elite audiences. Kristin's analyses of the public-opinion landscape have been published in POLITICO, and her work in political science has been awarded the Marian Irish Award by the Southern Political Science Association. She has served clients from around the world including South Africa and the United Kingdom.